

Rocket Design

SAMPLE FORECAST

Prepared 23 February 2021





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ROCKET DESIGN - SAMPLE FORECAST EXECUTIVE SUMMARY

Highlights

1. General Overview

The outlook is for a steady year inline with seasonal fluctuations that were experienced to a lesser degree last year

2. Trading Inflows

Trading inflows are steady and an improvement is expected in Q3 and Q4. This is due to two new projects that are locked in and scheduled for the second half of the year. Each of the two projects have payments spread across a three month period, with a larger component paid in month one and two

3. Trading Outflows

Greater competition in the supplier environment will serve us well moving forward. Cost of Sales will remain reasonably steady helping to maintain the Gross Profit position during key months.

4. Other Outflows

New marketing campaign set to kick off in October 2020 to coincide with the two projects in Q3 and Q4. We do expect repairs and maintenance to be carried out toward the end of the year. March 2020 will see the airconditioning system checked over.

5. Overall Cash Flow

Cash flow looks healthy overall given to the two projects which started in Q2 and Q3. With the implementation of the new debt collection system and the acceptance of new contracts, we expect that our cash flow will only continue to improve.

Assumptions

1. Market Conditions

We assume that the market will remain flat overall, and we need to be alert for some slow payment cycles in the SME market. The new debt collection system plays a key part in easing this pressure.

2. People

The team is responding well to the current workload. No overtime hours have been planned as the schedule for the two new projects are manageable. The new graduate is coming up to speed nicely and is being utilised on both of these projects.

Mark will take Owner Drawings of \$5,000 per month in July, and August and September 2020. This is to help out their family as Jo is scheduled for surgery in January 2020. It is expected that Jo will join Mark in the office from November 2020 on light duties.

3. Loans

Existing Bank loan needs to be renegotiated at a higher rate to see the repayment in full by March 2023.

Recommendations for Action

1. Debtors Collection

The new debt collection system will be implemented from July 2020 onwards. Michelle will oversee this transition.

2. Systems

The new daily cash tracking system should be given to Michelle to implement and own.

3. Bank

We are in line with all of our banking covenants currently. There is no cause for concern, but it is worthwhile keeping an eye on this.

4. People

The management team assist Michelle, as necessary, with implementation of the debt collection system and the daily cash tracking system.

5. CAPEX

The CAPEX freeze has been lifted from \$1,000 to \$10,000 for Q4 onwards.

ROCKET DESIGN - SAMPLE FORECAST ASSUMPTIONS - SAMPLE FORECAST

Assumptions

The assumptions listed below relate to the Sample Forecast for Rocket Design.

This forecast is from 1 Apr 2021 to 31 Mar 2022. Actuals were used up to 31 Jan 2021.

The following settings have been used for this forecast:

- · GST basis is Payments
- GST period is 2 Months
- · Cash forecast is GST Inclusive

Profit and Loss Forecast

Revenue Rules

Revenue that is received in the current month - including Interest Received and some monthly recurring Revenue.

Advertising expense calculated at 10% of Product Revenue from October 2018.

The majority of creditors will be paid in the +30 days time period.

Income Tax Rule

Losses brought forward were \$0.00. Income Tax Rate of 28% was applied to create the income tax expense.

Balance Sheet Forecast

Business Current Account is the account selected as the default bank account to receive revenue and pay cost of sales and expenses.

Loan Amortisation Rules

General Ledger Account: Car Loan

Start Date: 1 Apr 2018 Interest Rate: 6% Loan Amount: \$74,750 Total Interest: \$11,958 Total Cost: \$86,708

Repayment Frequency: Monthly Repayment Amount: \$1,445 Scheduled Number of Payments: 60 Actual Number of Payments: 60 Final Payment: 01 Apr 2023

Payment Profiles

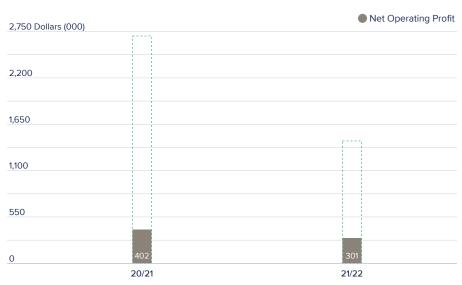
The profiles that best reflects when Revenue and Expenses will be deposited into the bank account are as follows:

Rules	Current	+30 days	+60 days	+90 days
Revenue Rules				
Revenue	100%	0%	0%	0%
Trading Revenue	50%	50%	0%	0%
Cost of Sales Rules				
Cost of Sales	10%	90%	0%	0%
Expense Rules				
Current Month	100%	0%	0%	0%
Expenses	0%	100%	0%	0%
Insurance	100%	0%	0%	0%

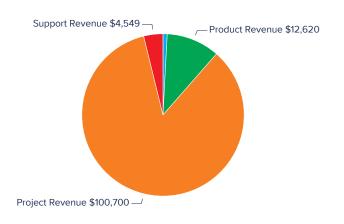
	Apr 21	May 21	Jun 21	Jul 21	Aug 21	Sep 21	Oct 21	Nov 21	Dec 21	Jan 22	Feb 22	Mar 22	Total
Revenue													
Overseas Revenue	0	0	0	0	0	0	0	0	0	0	40,446	43,218	83,664
Product Revenue	10,134	11,342	12,158	10,029	10,487	12,675	13,025	27,939	14,384	10,123	21,368	17,606	171,270
Project Revenue	99,802	78,437	84,129	85,370	87,470	89,732	97,053	90,140	94,134	100,617	112,919	127,204	1,147,007
Support Revenue	3,488	3,690	2,889	3,644	2,956	5,690	4,762	4,114	5,161	3,483	5,482	4,516	49,875
Total Revenue	113,424	93,469	99,176	99,043	100,913	108,097	114,840	122,193	113,679	114,223	180,215	192,544	1,451,816
Cost of Sales													
Product Costs	2,369	2,202	2,239	2,871	2,610	2,066	2,660	2,537	2,311	2,489	2,572	2,605	29,531
Project Costs	33,898	33,998	29,474	33,514	29,194	36,692	33,588	34,238	30,192	33,096	34,197	34,641	396,722
Support Costs	1,620	1,324	1,333	1,297	1,656	1,625	1,606	1,572	1,883	1,213	1,253	1,269	17,651
Gross Profit	75,537	55,945	66,130	61,361	67,453	67,714	76,986	83,846	79,293	77,425	142,193	154,029	1,007,912
GP%	66.6%	59.9%	66.7%	62.0%	66.8%	62.6%	67.0%	68.6%	69.8%	67.8%	78.9%	80.0%	69.4%
OPEX													
Accounting Fees	420	420	420	420	420	420	420	420	420	420	420	420	5,040
Advertising	1,013	1,134	1,216	1,003	1,049	1,268	1,302	2,794	1,438	1,012	2,137	1,761	17,127
Bank Fees	191	191	191	191	191	191	191	191	191	191	195	195	2,300
Interest Expense	449	437	425	412	400	387	375	362	349	337	225	212	4,370
National Travel	249	249	249	249	249	249	249	249	249	249	254	254	2,998
Payroll													
Wages	43,641	43,641	43,641	43,641	43,641	43,641	43,641	43,641	43,641	43,641	44,514	44,514	525,438
KiwiSaver Employer Cont	1,309	1,309	1,309	1,309	1,309	1,309	1,309	1,309	1,309	1,309	1,335	1,335	15,760
Staff Training	108	108	108	108	108	108	108	108	108	108	110	110	1,300
Total Payroll	45,058	45,058	45,058	45,058	45,058	45,058	45,058	45,058	45,058	45,058	45,959	45,959	542,498
Operations	10,602	10,602	10,602	10,602	10,602	10,602	10,602	10,602	10,602	10,602	10,814	10,814	127,648
Entertainment	402	402	402	402	402	402	402	402	402	402	410	410	4,840
NOPBT	17,153	-2,548	7,567	3,024	9,082	9,137	18,387	23,768	20,584	19,154	81,779	94,004	301,091
Net Profit Before Tax	17,153	-2,548	7,567	3,024	9,082	9,137	18,387	23,768	20,584	19,154	81,779	94,004	301,091
Tax	4,803	0	1,405	847	2,543	2,558	5,148	6,655	5,764	5,363	22,898	26,321	84,305
Net Profit	12,350	-2,548	6,162	2,177	6,539	6,579	13,239	17,113	14,820	13,791	58,881	67,683	216,786



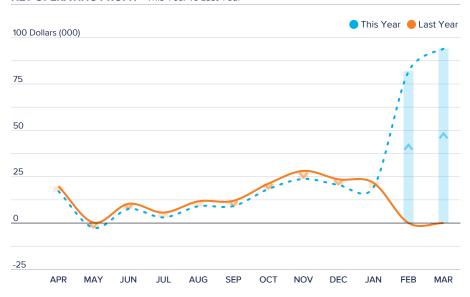
REVENUE AND NET OPERATING PROFIT - Last Year and Current Year



TOP REVENUE CONTRIBUTORS

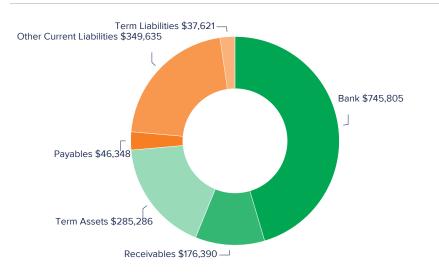


NET OPERATING PROFIT - This Year vs Last Year

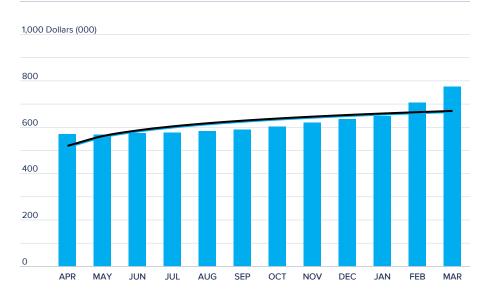


	Apr 21	May 21	Jun 21	Jul 21	Aug 21	Sep 21	Oct 21	Nov 21	Dec 21	Jan 22	Feb 22	Mar 22
Accounts Receivable	131,896	120,422	123,704	123,628	124,703	128,834	132,711	136,939	132,043	132,356	170,301	177,390
Bank Accounts	528,603	506,885	496,985	510,195	505,242	524,110	527,487	557,862	585,799	595,408	639,582	745,805
Total Current Assets	660,499	627,307	620,689	633,823	629,945	652,944	660,198	694,801	717,842	727,764	809,883	923,195
Accumulated Depreciation	-179,453	-180,489	-181,525	-182,561	-183,597	-184,633	-185,669	-186,705	-187,741	-188,777	-189,836	-190,895
Fixed Assets	476,181	476,181	476,181	476,181	476,181	476,181	476,181	476,181	476,181	476,181	476,181	476,181
Total Assets	957,227	922,999	915,345	927,443	922,529	944,492	950,710	984,277	1,006,282	1,015,168	1,096,228	1,208,481
Accounts Payable	44,611	44,374	39,833	44,386	40,069	47,486	44,909	47,134	41,476	43,482	46,270	46,348
Other Curr. Liabilities	256,178	227,602	221,207	229,467	225,236	236,121	234,608	251,781	267,583	263,641	285,921	333,411
Payroll	16,128	16,128	16,128	16,128	16,128	16,128	16,128	16,128	16,128	16,128	16,224	16,224
Total Current Liabilites	316,917	288,104	277,168	289,981	281,433	299,735	295,645	315,043	325,187	323,251	348,415	395,983
Bank Loan	-68	-1,655	-3,248	-4,847	-6,452	-8,063	-9,680	-11,304	-12,934	-14,570	-16,212	-17,860
Term Liabilities	69,942	68,660	67,371	66,076	64,775	63,467	62,153	60,832	59,504	58,170	56,829	55,481
Total Liabilities	386,791	355,109	341,291	351,210	339,756	355,139	348,118	364,571	371,757	366,851	389,032	433,604
Net Assets	570,436	567,890	574,054	576,233	582,773	589,353	602,592	619,706	634,525	648,317	707,196	774,877

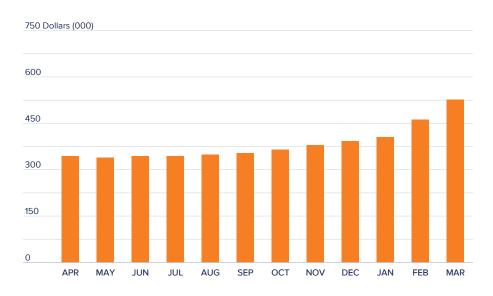
BALANCE SHEET COMPONENTS - as at 31 Mar 2022



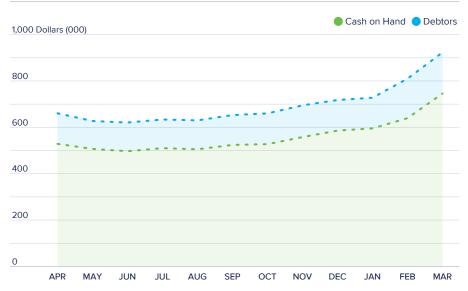
EQUITY TREND



LIQUIDITY MONITOR



LIQUIDITY - (Cash + Debtors)



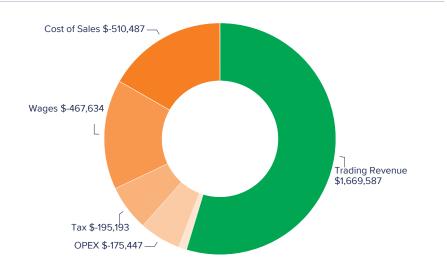
ROCKET DESIGN - SAMPLE FORECAST CASH FORECAST - SAMPLE FORECAST

	Apr 21	May 21	Jun 21	Jul 21	Aug 21	Sep 21	Oct 21	Nov 21	Dec 21	Jan 22	Feb 22	Mar 22	Total
Overseas Revenue	24,850	0	0	0	0	0	0	0	0	0	23,256	48,107	96,213
Product Revenue	15,950	12,349	13,512	12,758	11,797	13,318	14,778	23,554	24,336	14,092	18,108	22,410	196,962
Project Revenue	130,528	102,488	93,475	97,462	99,383	101,891	107,401	107,635	105,958	111,982	122,783	138,071	1,319,057
Support Revenue	4,602	4,127	3,783	3,756	3,795	4,971	6,010	5,104	5,334	4,970	5,154	5,749	57,355
Operating Inflows	175,930	118,964	110,770	113,976	114,975	120,180	128,189	136,293	135,628	131,044	169,301	214,337	1,669,587
Cost of Sales	44,220	43,528	42,639	38,535	42,849	39,276	46,149	43,589	43,642	39,820	42,459	43,781	510,487
Total COS	44,220	43,528	42,639	38,535	42,849	39,276	46,149	43,589	43,642	39,820	42,459	43,781	510,487
OPEX	4,057	3,177	3,304	3,385	3,128	3,168	3,408	3,434	5,137	3,566	2,978	4,267	43,009
Rent	11,219	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,219	132,438
Wages	38,840	38,840	38,840	38,840	38,840	38,840	38,840	38,840	38,840	38,840	39,617	39,617	467,634
Total OPEX	54,116	53,017	53,144	53,225	52,968	53,008	53,248	53,274	54,977	53,406	53,595	55,103	643,081
Operating Outflows	98,336	96,545	95,783	91,760	95,817	92,284	99,397	96,863	98,619	93,226	96,054	98,884	1,153,568
Net Operating Flows	77,594	22,419	14,987	22,216	19,158	27,896	28,792	39,430	37,009	37,818	73,247	115,453	516,019
Bank Loan	-1,582	-1,587	-1,593	-1,599	-1,605	-1,611	-1,617	-1,624	-1,630	-1,636	-1,642	-1,648	-19,374
Other Curr. Liabilities	-1,335	-36,466	-17,206	-1,309	-16,403	-1,309	-17,682	-1,309	-1,309	-20,436	-21,290	-1,335	-137,389
Payroll	-4,897	-4,801	-4,801	-4,801	-4,801	-4,801	-4,801	-4,801	-4,801	-4,801	-4,801	-4,897	-57,804
Term Liabilities	-1,276	-1,282	-1,289	-1,295	-1,301	-1,308	-1,314	-1,321	-1,328	-1,334	-1,341	-1,348	-15,737
Non Operating Flows	-9,090	-44,136	-24,889	-9,004	-24,110	-9,029	-25,414	-9,055	-9,068	-28,207	-29,074	-9,228	-230,304
Other Flows	0	-1	2	-2	-1	1	-1	0	-4	-2	1	-2	-9
Opening Balance	460,099	528,603	506,885	496,985	510,195	505,242	524,110	527,487	557,862	585,799	595,408	639,582	460,099
Net Cash Flows	68,504	-21,718	-9,900	13,210	-4,953	18,868	3,377	30,375	27,937	9,609	44,174	106,223	285,706
Closing Balance	528,603	506,885	496,985	510,195	505,242	524,110	527,487	557,862	585,799	595,408	639,582	745,805	745,805

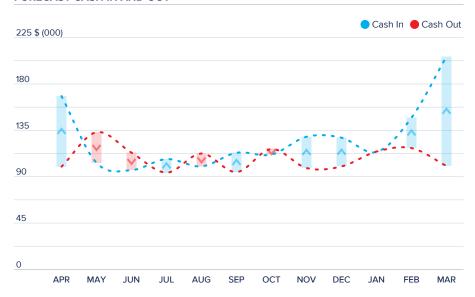
CASH ON HAND FORECASTS



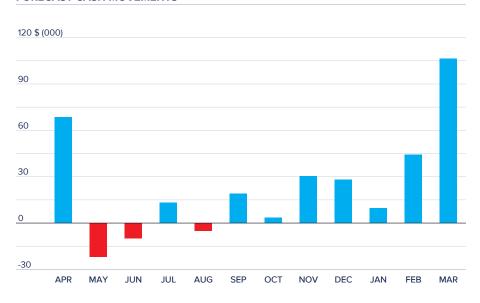
FORECASTED CASHFLOW



FORECAST CASH IN AND OUT



FORECAST CASH MOVEMENTS



ROCKET DESIGN - SAMPLE FORECAST COMPARISON PROFIT AND LOSS

	Apr 21 to Mar 22		Case vs Fore		Worst Case vs Forecast Apr 21 to Mar 22			
	Forecast	Best Case	Variance	Variance %	Worst Case	Variance	Variance %	
Overseas Revenue	83,664	87,011	3,347	4.0%	79,481	-4,183	-5.0%	
Product Revenue	171,270	183,179	11,909	7.0%	156,264	-15,006	-8.8%	
Project Revenue	1,147,007	1,224,838	77,831	6.8%	1,067,863	-79,144	-6.9%	
Support Revenue	49,875	53,331	3,456	6.9%	47,383	-2,492	-5.0%	
Total Revenue	1,451,816	1,548,359	96,543	6.6%	1,350,991	-100,825	-6.9%	
Cost of Sales	443,904	452,780	8,876	2.0%	503,393	59,489	13.4%	
Total Cost of Sales	443,904	452,780	8,876	2.0%	503,393	59,489	13.4%	
Gross Profit	1,007,912	1,095,579	87,667	8.7%	847,598	-160,314	-15.9%	
GP%	69.4%	70.8%			62.7%			
OPEX	66,221	68,122	1,901	2.9%	66,645	424	0.6%	
Rent	115,162	117,462	2,300	2.0%	124,372	9,210	8.0%	
Wages	525,438	546,460	21,022	4.0%	572,730	47,292	9.0%	
Total OPEX	706,821	732,044	25,223	3.6%	763,747	56,926	8.1%	
NOPBT	301,091	363,535	62,444	20.7%	83,851	-217,240	-72.2%	
NOP%	20.7%	23.5%			6.2%			
Net Profit Before Tax	301,091	363,535	62,444	20.7%	83,851	-217,240	-72.2%	
Tax	84,305	101,788	17,483	20.7%	23,478	-60,827	-72.2%	
Net Profit	216,786	261,747	44,961	20.7%	60,373	-156,413	-72.2%	

ROCKET DESIGN - SAMPLE FORECAST COMPARISON BALANCE SHEET

	As at Mar 22		Case vs For As at Mar 22		Worst		
	Forecast	Best Case	Variance	Variance %	Worst Case	Variance	Variance %
Accounts Receivable	177,390	181,818	4,428	2.5%	170,084	-7,306	-4.1%
Bank Accounts	745,805	795,846	50,041	6.7%	472,253	-273,552	-36.7%
Total Current Assets	923,195	977,664	54,469	5.9%	642,337	-280,858	-30.4%
Accumulated Depreciation	-190,895	-190,895	0	0.0%	-190,895	0	0.0%
Fixed Assets	476,181	476,181	0	0.0%	476,181	0	0.0%
Total Assets	1,208,481	1,262,950	54,469	4.5%	927,623	-280,858	-23.2%
Accounts Payable	46,348	47,452	1,104	2.4%	52,459	6,111	13.2%
Other Curr. Liabilities	333,411	344,546	11,135	3.3%	242,797	-90,614	-27.2%
Payroll	16,224	16,419	195	1.2%	16,664	440	2.7%
Total Current Liabilities	395,983	408,417	12,434	3.1%	311,920	-84,063	-21.2%
Bank Loan	-17,860	-17,860	0	0.0%	-17,860	0	0.0%
Term Liabilities	55,481	55,481	0	0.0%	55,481	0	0.0%
Total Liabilities	433,604	446,038	12,434	2.9%	349,541	-84,063	-19.4%
Net Assets	774,877	816,912	42,035	5.4%	578,082	-196,795	-25.4%

ROCKET DESIGN - SAMPLE FORECAST COMPARISON CASH FORECAST

	Apr 21 to Mar 22		Case vs Fore r 21 to Mar 2		Worst Case vs Forecast Apr 21 to Mar 22			
	Forecast	Best Case	Variance	Variance %	Worst Case	Variance	Variance %	
Overseas Revenue	96,213	99,069	2,856	3.0%	81,145	-15,068	-15.7%	
Product Revenue	196,962	210,251	13,289	6.7%	180,193	-16,769	-8.5%	
Project Revenue	1,319,057	1,405,639	86,582	6.6%	1,231,626	-87,431	-6.6%	
Support Revenue	57,355	61,227	3,872	6.8%	54,622	-2,733	-4.8%	
Operating Inflows	1,669,587	1,776,186	106,599	6.4%	1,547,586	-122,001	-7.3%	
Cost of Sales	510,487	519,893	9,406	1.8%	573,556	63,069	12.4%	
Total COS	510,487	519,893	9,406	1.8%	573,556	63,069	12.4%	
OPEX	43,009	44,382	1,373	3.2%	41,956	-1,053	-2.4%	
Rent	132,438	135,078	2,640	2.0%	143,032	10,594	8.0%	
Wages	467,634	486,346	18,712	4.0%	509,726	42,092	9.0%	
Total OPEX	643,081	665,806	22,725	3.5%	694,714	51,633	8.0%	
Operating Outflows	1,153,568	1,185,699	32,131	2.8%	1,268,270	114,702	9.9%	
Net Operating Flows	516,019	590,487	74,468	14.4%	279,316	-236,703	-45.9%	
Bank Loan	-19,374	-19,374	0	0.0%	-19,374	0	0.0%	
Other Curr. Liabilities	-137,389	-155,845	-18,456	-13.4%	-120,559	16,830	12.2%	
Payroll	-57,804	-60,114	-2,310	-4.0%	-63,004	-5,200	-9.0%	
Term Liabilities	-15,737	-15,737	0	0.0%	-15,737	0	0.0%	
Non Operating Flows	-230,304	-251,070	-20,766	-9.0%	-218,674	11,630	5.0%	
Opening Balance	460,099	456,443	-3,656	-0.8%	411,625	-48,474	-10.5%	
Net Cash Flows	285,715	339,417	53,702	18.8%	60,642	-225,073	-78.8%	
Closing Balance	745,814	795,860	50,046	6.7%	472,267	-273,547	-36.7%	

ROCKET DESIGN - SAMPLE FORECAST KPIS & COVENANTS

Current Ratio

	Apr 21	May 21	Jun 21	Jul 21	Aug 21	Sep 21	Oct 21	Nov 21	Dec 21	Jan 22	Feb 22	Mar 22
Target	2	2	2	2	2	2	2	2	2	2	2	2
Forecast	2.08	2.18	2.24	2.19	2.24	2.18	2.23	2.21	2.21	2.25	2.32	2.33
Best Case	2.08	2.17	2.27	2.22	2.28	2.22	2.29	2.26	2.27	2.32	2.39	2.39
Worst Case	1.99	2	2.03	1.93	1.93	1.84	1.86	1.84	1.84	1.85	2.03	2.06

GP%

	Apr 21	May 21	Jun 21	Jul 21	Aug 21	Sep 21	Oct 21	Nov 21	Dec 21	Jan 22	Feb 22	Mar 22
Target	65	65	65	65	65	65	65	65	65	65	65	65
Forecast	66.6	59.85	66.68	61.95	66.84	62.64	67.04	68.62	69.75	67.78	78.9	80
Best Case	67.88	61.4	67.96	63.77	69.64	64.77	68.91	70.69	71.75	68.4	79.31	80.38
Worst Case	59.27	51.02	59.34	53.6	59.55	54.44	59.79	61.63	63.1	60.71	74.37	75.71